VITA   **ROBERT W. TAYLOR, Ph.D.**

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EDUCATION:

August 1981: Doctor of Philosophy (**Ph.D.**) in Urban Studies, Portland State University, Portland, Oregon (Honor Graduate).
Area of Specialization: Public Policy Analysis and Criminal Justice. This program focused on the policy issues relevant to criminal justice administration and other complex public institutions. As a result, specific courses in management information systems, policy formulation and analysis, program evaluation, budgeting and finance, recruitment and staffing, management practices, intergovernmental relations (IGR), and organizational development were taken.

Further, an advanced research methodology platform was emphasized to include research design, data analysis, advanced statistical techniques, information-telecommunications systems, Fortran, COBOL, and basic programming, modeling and gaming theory, and quantitative methods.
Dissertation: Police Patrol Deployment in Small Urban Centers: An Application of Integrated Management Decision-Making.

August 1974: Master of Science (**M.S.**) in Criminal Justice Administration, Michigan State University, East Lansing, Michigan (Honor Graduate).
Area of Specialization: Criminal Justice Organizations and Administration.

August 1973: Bachelor of Science (**B.S.**) in Administration of Justice, Portland State University, Portland, Oregon (Honor Graduate).
Area of Specialization: Law Enforcement Management.

TRAINING:

April 1979:   Advanced Police Certificate – 720 Hour Police Academy, Bureau of Police Standards and Training (BPST #6469), Portland, Oregon.

PROFESSIONAL EXPERIENCE:

January 2011 to Present: Professor and Director, Justice Administration and Leadership Program, Department of Criminology, School of Economic, Political and Policy Sciences, The University of Texas at Dallas,

Tenured, full professor and director of the executive education program in Justice Administration and Leadership within the School of Economic, Political and Policy Sciences (EPPS). I am jointly appointed in the Department of Criminology and the Department of Public Affairs. The Department of Criminology was recently rank 5th in the world in academic excellence and strength of our Ph.D. program. Previous to assuming this position, I was the Program Head for the Department of Public Affairs; consisting of approximately 20 faculty members focusing on research and education integrating the traditions of management, governmental affairs, policy analysis, and decision science in the public sector. The Public Affairs Program includes some of the top academic researchers and practitioners in their fields and was the editorial home of *Public Administration Review.* Duties as the Head of the program include supervising faculty and staff within the unit, as well as directing research and service projects associated with the University.

In addition, I remain a vital part of the Caruth Police Institute located within the Dallas Police Department. I am still actively involved as a **Scholar-in-Residence**, teaching in their leadership courses and directing and assisting in major research projects.

PROFESSIONAL EXPERIENCE:

January 2008 to December 2010: Founding Executive Director, W.W. Caruth Jr., Police Institute (CPI), Dallas Police Department, University of North Texas at Dallas.

In January 2008, the W.W. Caruth Jr., Police Institute (CPI) was created by a primary partnership between the Dallas Police Department and the University of North Texas, Dallas Campus. An affiliated partnership with the University of Texas at Dallas provided doctoral course offerings and assistance in major research projects to the Institute. The overall partnership was the product of nearly three years of work culminating in a **$9.5 million grant** from the Communities Foundation of Texas. The CPI was designed to integrate the broad resources of local universities with the Dallas Police Department's research and training requirements, thereby increasing capacity for excellent leadership and transformative change. The primary mission of the CPI is to make substantive and innovative progress in information (intelligence) - led management and policing strategies. As such, the Caruth Police Institute acts as a resource to explore the complex problems associated with major metropolitan policing, and the management of large urban police departments. It serves as a national model for cutting-edge research, education and professional development in policing.

Duties include acting as the <u>Principal Investigator</u> on the primary grant, implementing the grant operational plan, managing and supervising the eight staff/faculty positions, designing and providing exceptional leadership training and development curricula, securing additional outside funding for research projects, and working closely with the leadership of the Dallas Police Department.

August 1995 to December 2007: Professor and Chair, Department of Criminal Justice, University of North Texas, Denton, Texas.

Tenured, full professor and chair in the Department of Criminal Justice, School of Public Affairs and Community Service. This was a full-time (12 month) administrative position. Duties included the supervision and direction of fourteen full-time faculty members and several adjunct instructors in an academic program offering Bachelor of Science and Master of Science degrees in criminal justice. The department also participates in the Criminology cognate area for the Doctor of Philosophy (Ph.D.) degree in Sociology, and the Ph.D. program in Public Administration. Additionally, in Spring 2000, the department initiated the Information Security and Law core area within the Doctor of Philosophy (Ph.D.) degree in Information Sciences. Founding fellow of the **Texas Center for Digital Knowledge** based at UNT.

Other major responsibilities include directing the UNT Police Academy, a state-wide TCLEOSE licensed police academy offering basic and specialized training for police and security officials in Texas (2000-2003), as well as directing and managing the day-to-day affairs of the largest academic department in the college.

Further duties include administering and managing large departmental grants and contracts (i.e. developing an exchange contract with the Turkish National Police ($3.0 million plus); implementing the National Academy of Victim Studies ($300,000.00); Principal investigator on a contract/grant with the Cities of Dallas, Lancaster, Cedar Hill, DeSoto, and Duncanville to provide a pilot study on racial profiling for potential use throughout the State of Texas (Sponsored by State Senator Royce West- $45,000); Principal investigator for an Analysis of the Texas Crime Victim's Compensation Fund: Predictors of Access, Utilization and Efficiency funded by the State of Texas Attorney General's Office ($150,000.00); and Principal investigator for the evaluation of the Dallas Police Department Anti-Gang Grant Initiative ($25,000), part of the $1 million Anti-Gang Grant given to the City of Dallas in 1996 by the Office of Community Policing, Department of Justice).

The Department has over 700 undergraduate majors and 90 graduate M.S. students. The degree programs focus on the administration of criminal justice agencies, technological advances in criminal justice, criminology, law, and corporate security. The department enjoys an outstanding reputation and has a growing national research prominence through faculty publications. Books and articles by faculty are used in classrooms across the nation and some have been cited as "landmark" research efforts by well-known authorities. Indeed, faculty publications are often the basis for entrance and promotional testing in many criminal justice agencies. Recent faculty research has focused on desegregation of prison systems, partner-to-partner violence, community justice, use of force by the police, problem-oriented and community policing, COMPSTAT, street gang escalation, terrorism and violence, pretrial release programs, drug and human trafficking, and capital punishment.

As chair of the Department of Criminal Justice, in 1998, assumed the duties as Director of the UNT Police Academy. This is a certified Texas Commission on Law Enforcement Standards and Education (TCLEOSE) Police Academy licensed to conduct police training throughout the State of Texas. As such, the Academy offered basic, intermediate and advanced levels of training, instructor-level training, and specialized in-service training The Academy offered over 50 separate courses and over 4,000 instructor hours per year. The Academy was returned to the UNT Police Department in 2004.

Honor at University of North Texas: **Regent's Lecturer - 2003**
This award is presented to one faculty member per year within the UNT system. Selected for work on "Understanding Terrorism in the Middle East."

PROFESSIONAL EXPERIENCE (Continued):

July 1989 – Present: Research Follow, Institute for Law Enforcement Administration, formerly the Southwestern Law Enforcement Institute, Richardson, Texas.

Institute Fellow and Adjunct Faculty for the Institute for Law Enforcement Administration. The Institute is an integral part of the prestigious Center for American and International Law, a privately endowed legal center fostering the advancement of professionalism in criminal justice through education and research. The Institute for Law Enforcement Administration provides advanced management classes for executive level police administrators throughout the United States, as well as supports primary research on relevant criminal justice issues. Specific involvement includes regular teaching in the Advanced Management College and Supervision School, and the development of various workshops on ethics in policing, police stress, police administration, police use of force, crime analysis, program evaluation, and computer fraud.

September 1983 – Present: Consultant in Police and Security Issues, Magellan Research Corporation, Dallas, Texas

Consultant to various government and private entities (The International Association of Chiefs of Police, U.S. Attorney General's Office; U.S. Department of Homeland Security, U.S. Treasury Department; U.S. Justice Department, Internal Revenue Service; Secret Service, Alcohol, Tobacco and Firearms, Federal Bureau of Investigation; Istanbul (Turkey) Police Department; Turkish National Police, International Banking Security Association (IBSA), Cambodian National Police, Thai Ministry of Justice, Thai Anti-Money Laundering Organization, City of Dallas Police Department, Gregg County, Texas District Attorney's Office; Dallas County District Attorney's Office, City of Eugene, Oregon Police Department, Upshur County, Texas; City of El Paso, Texas Police Department, City of McKinney, Texas Police Department, City of Allen, Texas Police Department, City or Rowlett, Texas Police Department, City of Fort Worth, Texas Police Department, City of Midlothian, Texas Police Department, City of DeSoto, Texas Police Department, City of Lancaster, Texas Police Department, City of Richardson, Texas Police Department, Longview Regional Hospital, Longview, Texas; Rockwell International; Honeywell Bull; Hasting and Hasting; Anadarko Petroleum Company, Valero Refining Corporation; DynaCorp; Good Samaritan Health Services; Critical Information Network, International Business Communications Ltd. – London; Securitique Interationale – Paris; and others) relating to internal evaluations and studies focusing on staffing and resource allocation, information systems, management practices and consulting, internal fraud, and training relating to general security and terrorism.

PROFESSIONAL EXPERIENCE (Continued):

Major Projects as a Consultant within Magellan Research Corporation:

1. Strategic partner with the International Association of Chief of Police in procuring a project with the U.S. Department of State to train 120 Iraqi National Polilce Executives. This is a major project funded for three years (beginning in 2011) *totaling over $4.5 million*. In addition, a second grant proposal has been developed for *over $2 million* to conduct an in-country assessment of the governmental infrastructure of Iraq focused on all justice components and agencies, including police, courts, corrections, city management, regional development and the like. Funding should be secured by mid-2011 with work to immediately commence.

2. Development of the Metropolitan Operations and Analytical Intelligence Center -- MOSAIC Fusion Center within the Dallas Police Department. Developed grants with the U.S. Department of Homeland Security (*totaling over $4.5 million*) funding the implementation of an intelligence fusion center. Evaluated existing software and hardware relevant to intelligence analysis centers and processes; assisted in the development of critical infrastructure and key resources (CI/KR) database for the City of Dallas; wrote internal policies and procedures relevant to fusion center activities (privacy and liability); conducted training seminars in intelligence gathering and analysis, terrorism, and intelligence-led policing; and coordinated the development of a private-public partnership to govern the intelligence center ($150,000 contract developed through the Professional Development Institute at UNT, 2007-08).

3. Developed the *2008 Texas Auto Theft Report* for the Texas Automobile Theft Prevention Authority. This was a comprehensive review on motor vehicle theft in Texas and conditions associated with the crime. The research focused on the unique aspects of international (Mexican border) issues and "gateway" crimes such as narcotics trafficking, human trafficking, robbery (carjacking), and terrorism often associated with Texas auto theft and burglary. Presented findings at the Texas Auto Burglary and Theft Prevention Authority Annual Conference in McAllen, Texas in 2008 (Approximately *$50,000* contract developed through the Professional Development Institute at UNT, 2008).

4. Lead instructor on terrorism in the Middle East (culture, groups, activity) for the **Institute for Intergovernmental Relations (IIR), a fully supported U.S. Department of Justice (BJA)** grant directed to train all federal, state and local agencies on terrorism in the United States. Focus is specifically on training the Joint Terrorism Task Forces (JTTFs) and High Intensity Drug Trafficking Areas (HIDTA) law enforcement teams under the U.S. Department of Justice SLATT program (State and Local Anti-Terrorism Training). The program is partnered with the FBI and we have presented over four hundred (400) seminars in every state in the U.S. in the last five years. In 2004, began additional on-going work with the **U.S. Department of State in the Anti-Terrorism Assistance (ATA) Program through the Office of Diplomatic Security.** Responsible for developing curriculum on digital threats to government and critical infrastructure within the United States.

PROFESSIONAL EXPERIENCE (Continued):

Provided three day seminars for justice executives (e.g., police chiefs, judges, correctional leaders) in selected foreign countries throughout Southeast Asia and the Middle East. Conducted two special seminars for the Royal Thai Ministry of Justice sponsored by the U.S. Department of State on digital crime and terrorism, two weeks per seminar. One of the seminars involved a visiting groups of 35 Thai executives to Dallas for two weeks *(Approximately $120,000, 2000 to present).*

5. Staffing studies for Eugene, OR Police Department *($40,000),* El Paso, TX Police Department *($120,000),* Rowlett, TX Police Department *($55,000),* McKinney, TX Police Department *($76,000)*, Allen, TX Police Department *($25,000)* and Yonkers, NY Police Department *($24,000)*. Responsible for reviewing the existing staffing and resource allocation design for all patrol officer, investigators (detectives), clerical staff and non-sworn personnel within the department. Developed new staffing models based on real data and projected requirements for the future, particular focus on patrol and investigative divisions.

6. Major series of contracts *(over $120,000)* for the Dallas County, Texas District Attorney's Office (2002-05), responsible for developing an agency-wide internal and external evaluation. The office is one of the largest prosecutorial offices in the United States. The project included the development of evaluation standards and instruments, and a complete staffing and resources allocation/needs study.

7. Evaluation and review of the Internal Affair and Public Integrity Units of the El Paso, Texas Police Department *($120,000)* in 2004-2010. Responsible for external review and analysis of the processes and protocols currently practiced by the police department in investigating criminal and administrative violations by officers. This task included measuring the perceptions of the citizenry of the City of El Paso regarding the honesty, integrity and quality of service provided by the Police Department's Internal Affairs and Public Integrity Units. Recommendations were provided. In 2006, secured an additional **$110,000** contract to provide a staffing and facilities study for the El Paso Police Department.

8. Curriculum development and training for the Cambodian National Police on Child Sex Slavery and Human Trafficking through the International Justice Mission (IJM), Washington, D.C. *(Approximately $60,000 over three years)*. Responsible for developing new curriculum and providing training through a U.S. Department of State Grant ($1 million) developed through IJM (2004-07).

9. Team leader with JUSTEX Systems Corporation, Huntsville, Texas on a *$1.2 million* evaluation and patrol allocation project for the Fort Worth, Texas Police Department (1999-2001). Responsible for evaluating over one-half of the entire department, including the Criminal Investigations Division (Detectives), Special Operations Division (Drugs, Vice, and SWAT), Communications Division (CAD and 911 System), Records Division, and the Forensic Science Division (Crime Lab, Property Room and Auto Pound).

PROFESSIONAL EXPERIENCE (Continued):

July 1986 – August 1995: Professor of Public Administration and Criminal Justice, Department of Social Sciences, The University of Texas at Tyler, Texas.

        Tenured faculty member responsible for teaching 6 hours per semester as well as related research and service assignments. Areas of teaching concentration include public administrations, public policy analysis, criminal justice and information systems in public agencies. Director-Office of Research Services: Administrative Director for the Office of Research Services and the University Geographic Information Systems Lab. The mission of the office was to improve policy making and administration of government in East Texas through the integration of University Research Services. Responsible for the development of research grants and contracts with public and private agencies as well as the supervision of staff members and graduate students within the Office. A major part of the Office includes the direction of the largest Geographic Information System (GIS) Lab in the 14-county East Texas area. The Office was the only designated ESRI Arc/Info Training Site in North Texas and maintains all special data for the entire region. During the 1992/94 academic years, the Office employed 8 staff members and was awarded over **$500,000** in grants and contracts.

        Graduate Coordinator/Director: Master of Public Administration (MPA) Program. Responsible for the transition and development of this program to an accredited (NASPAA Accreditation) degree. Duties include major curriculum revision, advising over 70 graduate students, and teaching the public policy-oriented and IS courses relevant to the program.

November 1994 – August 1995: Senior Vice-President, Crisis Management (Information Systems and Support Services), Emergency Resources International, Inc., Transco Tower, 2800 Post Oak, Suite 6300, Houston, Texas **(Leave of Absence from UT-Tyler)**.

        Director of the Crisis Management Division (Information Systems and Support Services) of Emergency Resources International, Inc. (ERI), formerly the "Red Adair Company."
This division developed and maintained the global communication, satellite, and information system networks used by ERI in performing their chief mission (International Well Control and Oil Spill Response). One special network included geographic information systems (GIS) at the workstation level, connected global positioning system provided real-time, on-line data for decision support, contingency planning, logistics, and management tracking during large-scale emergencies and/or natural disasters. Further, the division maintained more routine business applications in office system management, inventory/purchasing/tracking and control, marketing, personnel, accounting, and finance.

PROFESSIONAL EXPERIENCE (Continued):

    I was an integral part of the ERI management team, focusing not only on information system applications to the emergency response mission, but also providing expertise in negotiations and liaison with U.S. public agencies and foreign governments. My work included extensive travel and activity in Russia, Norway, Turkey, Venezuela, and Great Britain. I left ERI to return to The University of Texas at Tyler.

July 1989 – July 1993: Technical Consultant for the Police Foundation, Washington, D.C.

    Principal technical consultant to the Police Foundation, a major research center located in Washington, D.C. The Foundation's primary mission is to conduct a wide range of research focusing on the police and their affect on society. Further, the Foundation works closely with state and local agencies to encourage system-wide improvement of criminal justice operations through research, planning, and technical assistance. Specific involvement included acting as an instructor at various regional workshops (i.e. Governor's Conference for South Carolina), and providing on-site technical assistance as needed for the Dallas Police Department (Texas), the Lexington-Fayette Urban County Police Department (Kentucky), the Yonkers Police Department (New York), the Orlando Police Department (Florida), and the Trinidad and Tobego Police Service (reviewed and designed IS network systems).

January 1985 – 1988: National Crime Prevention Institute/Southern Police Institute, University of Louisville, Kentucky.

    Consultant and guest lecturer at various conferences and seminars conducted at the National Crime Prevention Institute and the Southern Police Institute. Topics have included computer fraud, computer applications in law enforcement, executive management techniques, intelligence analysis, and terrorism.

March 1983 – August 1985: Special Consultant and Instructor, U.S. Department of Treasury, Federal Law Enforcement Training Center, Glynco, Georgia.

    Consultant and instructor to the federal law enforcement inter-agency training facility in the areas of computer crime, special operations, intelligence analysis, and international and domestic terrorism. Sponsored by the Bureau of Alcohol, Tobacco, and Firearms and the Drug Enforcement Administration, International Training Section. Major participant in a two-week training seminar entitled Violent and Extremist Groups in America (VEGA).

PROFESSIONAL EXPERIENCE (Continued):

Summer 1985: Consultant on a *$1.5 million Congressional Appropriation* for the design and implementation of computer-based training (CBT) in law enforcement. Received grant to establish criteria for learning and training software specifications while attending FLETC (Georgia). Part of the assignment involved setting parameters and developing procedures for the prevention and investigation of computer crimes; i.e., fraud, skimming, oblique programs, hacking, etc.

August 1984 – May 1985: Director of Graduate Studies and Assistant Professor, Department of Criminal Justice Northern Arizona University, Flagstaff, Arizona.

Specific teaching areas included law enforcement administration, juvenile justice, computer assisted applications in criminal justice, corporate/private security, and international/domestic terrorism. Administrative duties included the directorship of the graduate (M.S.) program, recruitment of students and supervision of graduate assistants.

January 1985 – January 1986: Interim Chair

Full-time administrative position responsible for the Criminal Justice Department at NAU; supervised and managed six (6) faculty and two (2) staff members. Specific duties and accomplishments included the entire curriculum and departmental transition from Law Enforcement to Criminal Justice; program evaluation and development; and evaluation of faculty and staff for merit, tenure, and promotion.

August 1981 – August 1984: Assistant Professor, Department of Criminal Justice, University of South Florida, Tampa, Florida.

Full-time faculty position within the Department of Criminal Justice at the University of South Florida).

Specific duties within the Department of Criminal Justice included teaching research in the areas of organizational development, information systems, human resource management, corporate security, and policy administration as related to the criminal justice system. Specific interests in police behavior, ethics, professionalism, terrorism, and automation. Graduate and undergraduate degrees offered in the program.

PROFESSIONAL EXPERIENCE (Continued):

September 1982 – August 1984:   Research Fellow, International Center for the Study of Violence, University of South Florida, Tampa, Florida.

   Major research position within the Human Resources Institute designed to encourage and facilitate international study on violence. Specific area of research and expertise included international terrorist groups and connections, Latin American movements, Palestinian-Israeli conflict, international arms movement, and automated intelligence and analysis.

September 1983 – March 1984:   Private Consultant, University of South Florida Police Department, Tampa, Florida.

   Evaluation consultant charged with assessing the current operations of radio-dispatch and records procedures at the USF Police Department (61 sworn officers). A complete automation plan was designed and was implemented by the university.

August 1982 – October 1982: Private Consultant, City of Tampa Attorney's Office, Tampa, Florida.

   Evaluation consultant for the City of Tampa, Florida contracted to study the feasibility of municipal ordinances designed to limit the availability of pornography and adult entertainment establishments. Responsible for an in-depth community survey as well as the constitutionality of ordinances proposed. Testified as an expert witness for the City of Tampa.

May 1982 – August 1982:   Private Consultant, Tampa International Airport, Hillsborough County Aviation Authority, Tampa, Florida.

   Consultant for the Tampa International Airport, responsible for the evaluation of all physical security measures, anti-hijacking and terrorist prevention techniques, police manpower deployment, and law enforcement policy (including compliance to FAA and State regulations) at the airport. Special emphasis on a cost-benefit analysis for major airlines and airport fees relevant to security.

May 1981: Private Consultant, State of Arkansas, Little Rock, Arkansas.

   A federally-sponsored grant for instructing in-service police chiefs for the State of Arkansas provided a managerial consultancy in the area of human resource development, personnel administration, and policy development.

PROFESSIONAL EXPERIENCE (Continued):

January 1981 – May 1981: Research Director and Private Consultant, City of Jonesboro, Jonesboro, Arkansas.

Responsible for conducting a management evaluation for the Jonesboro Police Department. The study involved the design of salary and compensation schedules, a review of recruitment and staffing procedures, the implementation of a new personnel deployment plan, and the creation of various computer-assisted techniques in records and radio divisions.

January 1981 – May 1981: Instructor/Coordinator for Law Enforcement Administration, Department of Sociology, Arkansas State University, State University, Arkansas.

Full-time faculty position within the Department of Sociology at Arkansas State University. Specific duties included teaching and research in the area of administration and management as related to criminal justice. Further, responsible for the development of a statewide certification training program for in-service law enforcement officers. The process was under grant proposal to the U.S. Department of Justice after funding from the State of Arkansas.

April 1978 – September 1980: Police Detective (Lateral Rank of Sergeant), Portland Police Bureau, Portland, Oregon.

Promotional rank of Detective assigned to the Robbery Squad of the Portland Police Bureau responsible for the complex investigation of major felony robberies and assaults. Specific duties included supervising police officers, felony suspect interviewing, undercover operations, and crime specific investigation. From January 1980 to September 1980, coordinated a joint task force with the FBI on organized crime cartels (focusing on pornography) in the Portland area and the West Coast.

July 1974 – April 1978: Police Officer, Portland Police Bureau, Portland, Oregon.

District officer assigned to the Skidrow/Chinatown area of Portland. Duties included uniform patrol, undercover activities in vice/narcotics, and detached duty to the Intelligence Division regarding terrorist groups.

September 1976 – August 1977: Part-time Instructor, Administration of Justice Department, Portland State University, Portland, Oregon.

University instructor for the Introduction to Law Enforcement class consisting of 30-50 students. Team taught the class on a number of occasions.

PROFESSIONAL EXPERIENCE (Continued):

January 1974 – June 1974: Assistant Research Director, School of Criminal Justice, Michigan
State University, East Lansing, Michigan.

Assistant research director for a manpower allocation study for the East Lansing Police
Bureau. The conclusions of the project resulted in the development of a new patrol
pattern, the establishment of analytic and computer-oriented dispatching, and the
implementation of various "team policing" concepts.

September 1973 – June 1974: Graduate Teaching Assistant, School of Criminal Justice,
Michigan State University, East Lansing, Michigan.

University instructor of a senior class in Research Methods.

September 1973 – June 1974: Intern, Bureau of Narcotics and Dangerous Drugs (BNDD) Drug
Enforcement Administration, Detroit, Michigan.

Assistant agent/intern with the Drug Enforcement Administration, U.S. Department of
Justice in Detroit, Michigan responsible for complex narcotics trafficking investigations,
statistical and passive analysis of narcotics trafficking offenders, and agency-community
relations with state-wide universities.

SCHOLARLY PRODUCTIVITY:

Books, Monographs and Edited Journals:

Police Administration: Structures, Processes, and Behaviors, 8th edition (New York: Prentice-Hall, 2012) with Charles Swanson and Leonard Territo,. Currently used in over 500 universities (including Harvard, Rutgers, Michigan State, Sam Houston State Universities) and police departments across the nation.

Criminal Investigation, 11th edition (New York: McGraw-Hill, 2012) with Charles R. Swanson, Leonard Territo, and Neil Chamelin, This is the landmark textbook in the field of criminal investigation.

Juvenile Justice: Policies, Programs and Practices, 3nd edition (New York: McGraw-Hill Press, 2011) with Eric Fritsch (4[th]edition in process).

Digital Crime and Digital Terrorism, 2nd edition (Upper Saddle River, NJ: Prentice-Hall, 2011) with Eric Fritsch, John Liederbach, and Thomas Holt (3rd edition in process).

Police Patrol Allocation and Deployment (Upper Saddle River, N.J.: Prentice-Hall, 2009) with Eric J. Fritsch and John Liederbach.

New Ideas in Policing: Learning from Other Countries (Washington, D.C.: US Department of Justice, BJA Monograph) with Robert C. Davis, 2012.

Two new books under contract: Terrorism and Homeland Security and Introduction to Criminal Justice: The Human Perspective with McGraw-Hill Publishers, expected publication dates in late 2014.

Completed manuscript: A History of the Greater Dallas Crime Commission, with Lee Latham, to be published by the University of North Texas Press, 2011.

Civil Liability and Criminal Justice Administration, Journal of Contemporary Criminal Justice (Volume Editor), May 1988.

The following Research Monographs and Technical Reports were authored or co-authored by Dr. Robert W. Taylor:

"2007 Facility Study for the El Paso, Texas Police Department, 2007

"Comprehensive Staffing Allocation and Needs Plan, El Paso, Texas Police Department, 2007.

"Comprehensive Staffing Needs Project for the Eugene, Oregon Police Department," April 2007

"Militarization and the Use of Force – El Paso, TX Police Department," February 2006

SCHOLARLY PRODUCTIVITY (Continued):

Books, Monographs and Edited Journals:

"Racial Profiling: Toward a Standardize Collection, Analysis and Dissemination Method," February 2005

"Racial Profiling Analyses" for the following Cities:
> Dallas Police Department, 2004, 2005, 2006, 2007, 2008, 2009
> Duncanville Police Department, 2005, 2006, 2007, 2008, 2009
> DeSoto Police Department, 2005, 2006, 2007, 2008, 2009
> Lancaster Police Department, 2005, 2006, 2007, 2008, 2009
> Cedar Hill Police Department, 2005, 2006, 2007, 2008, 2009

"Organizational Review of the Dallas County, Texas District Attorney's Office," 2002 and 2003

"Operational Analysis and Review of the Fort Worth, Texas Police Department," 2001

"Community Health Needs for Smith County, Texas," January 1995

"An Assessment of the Effectiveness of Juvenile Dispositions in Smith County, Texas," July 1994

"Community-Oriented Policing in Tyler, Texas: An Evaluation," February 1994

"Geographic Information Systems Needs Assessment for the City of Tyler, Texas," August 1993

"A Survey of Public and Agency Attitudes about Community Service Needs in Smith County, Texas for the United Way of Tyler/Smith County," August 1993

"East Texas Children's Council for Mental Health: A Study of Mental Health Services and Needs," April 1993

"An Evaluation of DFYIT in Smith County, Texas," January 1993

"An Evaluation of Management Information Systems for the City of Toccoa, Georgia," October 1993.

"An Evaluation of Data Processing and Management Information Systems at Longview Regional Hospital, Longview, Texas," September 1989.

"An Evaluation of Communications and Records, University of South Florida Police Department, March 1984

SCHOLARLY PRODUCTIVITY (Continued):

Books, Monographs and Edited Journals:

"An Evaluation of Security and Law Enforcement Services for the Tampa International Airport - TIA," August 1982

Book Chapters:

"Understanding the Complexities of Human Trafficking and Child Sexual Exploitation: The Case of Southeast Asia," Human Sex Trafficking, edited by France P. Bernat (Philadelphia, PA: Taylor &Francis/Routledge Publishing, 2012)

"Intelligence-Led Policing and Fusion Centers," Critical Issues in Policing, edited by Roger G. Dunham and Geoffrey P. Alpert (Long Grove, IL: Waveland Press, 2010)

"Use of Force Policy, Policy Enforcement and Training—The De-Escalation Discussion" in Exploring the Challenges of Police Use of Force, edited by Joshua Ederheimer and Lorie Fridell (Washington, D.C,: Police Executive Research Forum, April, 2005)

"From SWAT to Critical Incident Teams: The Evolution of Police Paramilitary Units," with Stephanie M. Turner and Jodi Zerba, in Policing and Special Units, Peter J. Phillips, ed. (Upper Saddle River, N.J.: Prentice-Hall, Inc., 2005).

"Gang Suppression through Saturation Patrol, Aggressive Curfew and Truancy Enforcement: A Quasi-Experimental Test of the Dallas Anti-Gang Initiative," Essential Readings in Juvenile Justice, David L. Parry, ed. (Upper Saddle River, NJ: Pearson Prentice-Hall, 2005)

Major sections on "Crime," "Federal Bureau of Investigation," "International and Domestic Terrorism" and "Capital Punishment (by invitation), The World Book Encyclopedia, Chicago, IL: 2005, 2003 and 2001.

"Police Use of Deadly Force," with John Liederback, in Controversies in Policing, 2nd Edition, Q.C. Thurman and A.L. Giacomazzi, eds, (Cincinnati, OH: Anderson Publishing, Fall 2004).

"Gang Suppression through Saturation Patrol, Aggressive Curfew and Truancy Enforcement: A Quasi-Experimental Test of the Dallas Anti-Gang Initiative," The International Library of Criminology, Criminal Justice and Penology, 2nd Series (London: Ashgate Publishing, 2004).

"Aggressive Gang Suppression in Dallas," with T. Caeti and E. Fritsch, in Youth Violence and Community Policing: Scanning and Assessing Responses, Scott Decker, ed., (Belmont, CA: Wadsworth Publishing, 2002).

SCHOLARLY PRODUCTIVITY (Continued):

Book Chapters Continued:

"Policing the Internet: Issues and Answers on the Information Superhighway," with Deanne Carp, Legal Issues in Criminal Justice, Jeffrey Walker, ed., Upper Saddle River, NJ: Prentice-Hall, 2001.

"Core Challenges Facing Community Policing: The Emperor Still has No Clothes," with E. Fritsch and T. Caeti, Debating Crime: Rhetoric and Reality, David Neubauer, ed., Belmont, CA: Wadsworth Publishing, 2001.

"Police Stations in Cyberspace: A Content Analysis of Law Enforcement Agency Home Pages" with Keith Haley published in Criminal Justice Technology in the 21st Century, Laura J. Moriarty and David Carter, eds., Cincinnati, OH: Anderson Publications, 1999.

"Computer Crime" published in Criminal Investigation, Fifth, Sixth, and Seventh Editions, by Leonard Territo, Charles Swanson, and Neil Chamelin, New York: McGraw-Hill Publishers, 1992, 1996 and 2000.

"Legal Issues Associated with Computer Viruses" published in Computers in Criminal Justice by Frank Schmalleger, ed., Bristol, IA: Wyndham Hall Press, 1990.

"Managing Police Information," published in Police and Policing by Dennis Kenney, ed., Praeger Press, 1989.

"Forward" in Maritime Security by Kenneth Gale Hawkes, Centreville, Maryland: Cornell Maritime Press, 1989.

"Computer Crime and Information Security: Assessing the Problem" published in the Information Security Year Book, IBC-London, 1988.

"Police Subculture," "Terrorism: The Crime of the Future," and "Annotated Bibliography," in Crime and Justice in America: A Human Perspective by Harold Vetter and Leonard Territo, West Publishing, 1984.

"Hostage and Crisis Negotiation Procedures" in Police Civil Liability, edited by Leonard Territo, Hanrow Press, 1984.

Partial Chapter (Diagram): "Narcotics Trafficking" in Modern Criminology by Vetter and Silverman, Scott, Foresman Company, 1982.

SCHOLARLY PRODUCTIVITY (Continued):

Refereed Journal Articles:

"Decision-Making in Protracted Crisis Situations" in progress.

"O.W. Wilson: The Father of American Police Professionalism," with Galia Cohen, The Encyclopedia of Criminology and Criminal Justice (November 2012) London: Wiley-Blackwell Publishing

"The Failure of Police Fusion Centers and the Concept of a National Intelligence Sharing Plan," with A. Russell, Police Practice and Research, (2011) Mortimer House, 37-41 Mortimer, Street, London. DOI:10.1080/15614263.2011.581448

"Understanding the Complexities of Human Trafficking and Child Sexual Exploitation: The Case of Southeast Asia," with A. Blackburn, Women and Criminal Justice, accepted for publication and due out March, 2010.

"The New Antecedent to Transnational Organized Crime: An Examination of Motor Vehicle Theft Offenders and Locations Targeted," with K. Adger, A. Blackburn, and E. Fritsch, Contemporary Issues in Criminology and Social Science 2 (3), 31-49 (2008).

"Is it an Inside Job?: An Examination of Internal Affairs Complaint Investigation Files and the Production of Non-Sustained Findings," with J. Liederbach and K. Kawucha, Criminal Justice Review, 18 (4), 353-377 (December 2008).

"Racial Profiling and the Political Demand for Data: A Pilot Study Designed to Improve Methodologies in Texas," with J. Liederbach, C. Trulson, E. Fritsch, and T. Caeti, Criminal Justice Review, 32: 101-120 (2007).

"Police Referrals of Crime Victims to Compensation Sources: An Empirical Analysis of Attitudinal and Structural Impediments," with E. Fritsch, T. Caeti, and P. Tobolowsky. Police Quarterly, Volume 7, No. X: 372-393 (2004).

"Gang Suppression through Saturation Patrol and Aggressive Curfew and Truancy Enforcement: A Quasi-Experimental Test of the Dallas Anti-Gang Initiative," with E. Fritsch and T. Caeti, Crime and Delinquency, 45: 122-139 (1999).

"Reducing Liability in Environmental Accidents Using Geographic Information Systems" with P. Kersh, Proceeding of the 14th ESRI User Conference, Volume 2, 1994.

"Ethical Challenges in Community Policing," with P. Nelligan published in Journal of Contemporary Criminal Justice, Vol. 10, No. 1, February 1994.

"GIS Coordination and Application: The Role of a Regional University" with L. Gilley, Proceedings of the 13th Annual ESRI User Conference, Volume 1, 1993.

SCHOLARLY PRODUCTIVITY (Continued):

Referred Journal Articles:

"Re-Thinking Neighborhood Policing," with Kenneth Findley, published in <u>Journal of Contemporary Criminal Justice</u>, Vol. 6, No. 2 (pp. 70-78), May 1990.

"GIS Techniques Applied to the Spatial Analysis of Crime in Dallas, Texas: Preliminary Findings," with Darrel McDonald, published in <u>GIS/LIS '89 Proceedings</u>, November 1989.

"Terrorism and Intelligence: A Review," published in <u>International Political Science Abstracts</u>, Fall 1988.

"Terrorism and Intelligence," published in <u>Defense Analysis</u>, Vol. 3, No. 2 (pp. 165-175), University of Oxford, England: Pergamon-Brassey Press, May 1987.

"Liberation Theology, Violence and Terrorism in Latin America," published in <u>Contemporary Research in International Terrorism</u> (pp. 45-54), University of Aberdeen, Scotland: UA Press, August 1987.

"Integrated Management Decision-Making," published in <u>American Journal of Criminal Justice</u>, Vol. IX, No. 1 (pp. 31-49), Fall 1986.

"The Influence of Family Relationships on Marijuana Use Among a Sample of Inner City Youths," with R. Dembo, et al., published in <u>Deviant Behavior</u>, Vol. 6, No. 1 (pp. 267-287), Winter 1985.

"Environmental Setting and Early Drug Involvement Among Inner City Junior High School Youths," with R. Dembo, et al., published in <u>International Journal of the Additions</u>, Vol. 20, No. 8 (pp1239-1257), December 1985.

"Managing Terrorist Incidents," published in <u>The Bureaucrat: A Journal for Public Managers</u>, Vol. 12, No. 4 (pp. 53-58), Winter 1984.

"Preferred Resources for Help with a Drug Problem Among Youths Living in Three Inner City Neighborhood Settings," R. Dembo et al., published in <u>Advances in Alcohol and Substance Abuse</u>, Vol. 2, No. 4 (pp 57-75), Summer 1983.

"Defining Terrorism in El Salvador: La Matanza," with Harry Vanden, published in <u>THE ANNALS of the American Academy of Political and Social Sciences</u>, Vol. 493, No. 1 (pp. 106-118), September 1983.

"A Model for Assessing and Improving Drug Abuse Treatment Resource Use in Inner City Areas," with R. Dembo et al., published in <u>International Journal of the Addictions</u>, Vol. 18, No. 7 (pp. 921-937), Winter 1983.

SCHOLARLY PRODUCTIVITY (Continued):

Referred Journal Articles:

"Supports for, and Consequences of, Early Drug Involvement Among Inner City Junior High School Youth Living in Three Neighborhood Settings," with R. Dembo, et al., published in <u>Journal</u> <u>of</u> <u>Drug</u> <u>Education</u>, Vol. 12, No. 4 (pp. 191-210), 1982.

SCHOLARLY PRODUCTIVITY (Continued):

Non-Refereed Journal Articles:

"The Caruth Police Institute: A Comprehensive Approach to Staff and Leadership Development," with R.C. Davis, accepted for publication in The Police Chief, April 2010.

"An Inaugural Year for the Caruth Police Institute at Dallas," with R.C. Davis, published in the Community Policing Dispatch (Washington, DC: U.S. Department of Justice, COPS Office), Volume 3, Issue 2, February 2010.

"Police Functions Associated with Terrorism," with John Liederbach in J.R. Greene (ed.) Encyclopedia of Police Science (3rd. Ed.). New York: Routledge. 2006

"International Terrorism" and "The FBI" published sections within the World Book Encyclopedia (Chicago, IL: World Book Publishing, 2008)

"National Security Agency" and "Intelligence Services" published sections within the World Book Encyclopedia (Chicago, IL: 2006)

"Core Challenges Facing Community Policing: The Emperor Still Has No Clothes" with E. Fritsch and T. Caeti, published in ACJS Today, lead article May/June 1998 (Volume XVII, Issue 1).

"The 1990 Americans with Disabilities Act," published in Ad Vivendum Bene, Volume 1, 1993.

"The New Police Administrator: The Imperatives of the Information Age," with G. Sykes, published in The Police Chief Yearbook, December 1990.

"Special Report: The Computer Virus," published in Information Security Monitor, Vol. 4, No. 3, February 1989.

"A Review of Organized Crime," Second Edition by Howard Abadinsky (Chicago, Ill: Nelson-Hall Publisher, 1985) published in American Journal of Criminal Justice, Vol. XII, No. 2 (pp. 125-127), Fall 1987.

"A Return to Neighborhood Policing: The Tampa, Florida Experience," with R. Smith, published in The Police Chief, Vol. LII, No. 12 (pp. 39-45), December 1985.

"Computer Crime and Security," with D. Neverett, published in The Deputy, Vol. 1, No. 3 (pp. 77-85), December 1985.

"Computer Applications in Law Enforcement," published in The Police Chief, Vol. LII, No. 3 (pp. 56-61), March 1985.

SCHOLARLY PRODUCTIVITY (Continued):

Non-Refereed Journal Articles:

"Observations on Latin American Police," with M. Grodsky, published in the SNSDA NEWSLETTER, Vol. 3, No. 1. American Society for Public Administration, Section on National Security and Defense Administration (pp. 6-10), Spring 1984.

"Computer Assisted Allocation Plans and Dispatch Strategies," published in PoliceNet Magazine, Vol. 1, No. 3 (pp. 6-15), Fall 1984.

"Hostage and Crisis Negotiation Procedures: Assessing Police Liability," published in TRIAL Magazine, Vol. 19, No. 3 (pp. 64-73), March 1983.

"Critical Observations on the Police Subculture," published in Law Enforcement News, Vol. IX, No. 14 (pp. 3-5), August 1983.

"Participative Leadership: A New Call in Modern Police Agencies," with J. Jreisat, published in Arabic in Police Journal, Kingdom of Jordan (pp. 50-55), May 1983.

SCHOLARLY PRODUCTIVITY (Continued):

Sponsored Projects and Grant Applications:

Currently under Review (2012): "The Impact of Technology on Policing Strategies in the 21st Century," Co-authored with Rob Davis, RAND Corporation, Shelly Greenberg, Johns Hopkins University, and Major Cities Chiefs Association. ***U.S. Department of Justice, National Institute of Justice,* seeking $1.2 million**.

Funded and currently in progress (2009-2012): "Using Best Practices from Other Countries to Enhance the Quality of U.S. Policing," Co-PI with Rob Davis, RAND Corporation awarded under Category IX: Leveraging Lessons Learned from Agencies Abroad. ***Awarded by the U. S. Department of Justice, Bureau of Justice Assistance: $199,000.***

Funded and currently in progress (2011—2013): "International Police Executive Training," Co-written with the International Association of Chiefs of Police (IACP) to train Iraqi and Armenian Police Officers. ***Awarded by the U.S. Department of State: Two separate grants ($1.2 and $1.4 million each)***

Funded (2006-2011): Principal Investigator on the development of the Caruth Police Institute at Dallas, funded by the Communities Foundation of Texas to the University of North Texas (October 2008) designed to provide educational and leadership training, and cutting-edge research for the Dallas Police Department and other major urban cities. ***Awarded by the Caruth Foundation: $9,500,000.***

Funded (2008- 2011): Principal Investigator, currently in the second year of the Reduce Auto Theft in Texas - RATT Grant funded by the Texas Department of Transportation, Automobile Burglary and Theft Prevention Authority (ABTPA). The grant provides research services and direct aid to Auto Theft Task Forces across the State of Texas, focused on prevention-based strategies aimed at reducing auto theft and burglary.
2008 Award by Texas Department of Transportation, ABTPA: $237,500
Supplemental grant awarded (2009): $37,000
2009 Award by Texas DPS, ABTPA: $251,288
Supplemental grant expected (2010): $30,000
2010 Award by Texas DPS, ABTPA: $282,000

Revise and Resubmit (2008): "Testing One versus Two Person Patrol Allocation Methodologies in Large Urban Settings," Subcontractor to RAND Corporation, Robert Davis (Principal Investigator) for ***$30,000*** to the Caruth Police Institute at Dallas to test variability in patrol car allocation methodology.

Secured a series of contact-grants from the International Justice Mission, Washington, D.C. (August 2004 through 2007), to develop curricula for the Cambodian National Police, primarily focusing on Human Trafficking and Child Sex Slavery.
Funded Contract: $60,000.00 over four years.

SCHOLARLY PRODUCTIVITY (Continued):

Sponsored Projects and Grant Applications:

Turkish Institute for Police Studies –TIPS (2003): Development of a major project for eight years beginning in the fall 2003 involving the coordination of all training and graduate education for the Turkish National Police in the United States. The project includes expansion of services into the Central Asian Republics of Azerbaijan, Georgia, Kazakhstan and Turkmenistan in 2004 and a series of faculty and officer exchanges promoting advanced training and educational programs between the United States and Turkey. As Director of TIPS (2003 to 2006) at UNT, developed and designed two major conferences (Managing Metropolitan Police Agencies – 1993) and (1st Conference on Democracy and Global Security – 2005) in Istanbul, Turkey in furtherance of this project. ***Funded by the country of Turkey through NATO: Approximately $5 million over eight years.***

An Evaluation of the Fort Worth Police Department. Developed through a contract with Justex Systems, Inc., Huntsville, Texas to the University of North Texas. ***Contract funded: $30,000.***

An Historical Review of the Dallas Crime Commission (2000). Study yielding both oral and written records on the Dallas Crime Commission ***Contract funded at $10,000.***

Dallas County District Attorney's Office: Budget, Staff, and Workload Analysis(Summer 2009). ***Contract funded at $4,000.***

An Analysis of the Texas Crime Compensation Fund: Predictors of Access, Utilization, and Efficiency (1997). Conducted a management efficiency report and evaluation of the Texas Crime Compensation Fund. ***Awarded by the State of Texas, Office of the Attorney General at $150,000***.

An Evaluation of the Dallas Police Department Gang Unit (1997). Part of a major evaluation project through the City of Dallas ***Awarded by U.S. Department of Justice, Anti-Gang Initiative: $25,000.***

SCHOLARLY PRODUCTIVITY (Continued):

Sponsored Projects and Grant Applications:

Public Policy and Geographic Information Systems Grant. Contract grant culminating a three year project designed to implement a geographic information systems (GIS) laboratory to study public policy decisions in East Texas. The procurement of this grant allowed the creation of the Office of Research Services at the University of Texas at Tyler in 1992.
Funded grant in matching software, training, and hardware from IBM and ESRI: Approximately $200,000.

National Science Foundation Instrumentation/Laboratory Grant (1990): Principal investigator on a grant requesting $98,000 for the development of a Georgraphic Information System (GIS) Laboratory for the Social Sciences. The NSF grant was not funded. However, the process secured *over $60,000* in matching funds from private vendors and other external grants with local agencies. This project is in the final stages (of a two year project) with the East Texas Council of Governments developing a 14 county GIS system.

GIS Project Review Grant (1990): Contract through the University of Texas at Tyler by Smith County Appraisal District (SCAD) to develop a request for proposal for a comprehensive GIS hardware/software package. Responsible for drafting RFP, evaluating proposals, negotiating with vendors, and assisting in the final MIS design of an integrated GIS system within the appraisal district. As a result, SCAD implemented a $150,000 IBM/ESRI Arc/Info configuration for GIS applications.
Contract funded: $5,000

Automated Records System Grant (1988): Contract received for the Kilgore Police Department through the Texas Department of Public Safety for design, development, and implementation of an automated records system and partial computer-aided dispatch program for the Kilgore PD.
Contract funded by Texas Department of Public Safety: $46,000.

Local Area Network Development Contract (1988): Grant received for the implementation of a local area network with case management software for the Gregg County, Texas, District Attorney's Office, 1988. Previous work included the writing of a $76,000 grant (funded) for computer networking within the D.A.'s office.
Contract funded by Gregg County Texas DA's Office: $10,000.

An Analysis of Computer Crime (1987): Internal university research grant to study computer crime and policing
Awarded by University of Texas at Tyler, Tyler, TX: $2,600.

SCHOLARLY PRODUCTIVITY (Continued):

Sponsored Projects and Grant Applications:

Computer Based Training in Law Enforcement (Summer 1985): Internal university research grant funding received as a summer stipend.
Awarded by Northern Arizona University, Flagstaff, AZ: $4,000.

Law Enforcement and Security Training Grant (Summer 1985): Competitive contract proposal submitted through the Department of Criminal Justice, Northern Arizona University for advance anti-terrorism training.
Contract funded by U.S. Army, Yuma Proving Grounds, Yuma, Arizona: $25,000.

Homicide Trends in Dade County, Florida: A Casual Analysis of Concomitances Over Time (May 1983). An internal Research and Creative Scholarship Grant through the University of South Florida,
Awarded by University of South Florida, Tampa, FL: $4,500.

R.A.S.E. - Robbery Apprehension Support Equipment (1980): Authored grant proposal received from the U.S. Department of Justice, Law Enforcement Assistance Administration, for camera equipment used in sting operations within the Portland Police Bureau, 1980.
Awarded by U.S. Department of Justice, LEAA: $50,000.

National Criminal Justice Educational Consortium Grant: Participated in the budgetary considerations for a $6 million university consortium grant (for the development of Ph.D. programs) from the U.S. Department of Justice, Law Enforcement Assistance Administration, 1974.

The Narcotics Trafficker - A Typology (1973): Graduate fellowship to study levels of narcotic traffickers within the City of Detroit Michigan for a ten year period (1960 to 1970).
Awarded by U.S. Department of Justice, LEAA: $4,500.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Paper Presented: "Theoretical Problems in Creating an Informatin Sharing and Analysis System: Federal vs. State/Local Issues," Academy of Criminal Justice Sciences Annual Meeting, New York City, March 15, 2012.

Paper Presented: "Fusion and Confusion: The Problem with Fusion Centers," Academy of Criminal Justice Sciences Annual Meeting, San Diego, CA, February 25, 2010.

Paper Presented: "Developing Police Leaders in the Future: A Report on the Caruth Police Institute," American Society of Criminology, Philadelphia, PA, November 4, 2009.

Invited Workshop Participant : "Executive Leadership Development in Dallas, Texas: An Approach For Major Urban Police Agencies," International Association of Chiefs of Police, Denver, CO, October 5, 2009.

Panel Chair and Paper Presented: "Critical Issues in Confronting Terrorism: A Critical Look at Intelligence and Crime Analysis Center in the United States," Academy of Criminal Justice Sciences Annual Meeting, Boston, MA, March 13, 2009.

Paper Presented: "Understanding Terrorist Groups in the Middle East AGAIN" Academy of Criminal Justice Sciences Annual Meeting, Cincinnati, OH, March 24, 2008.

Invited Speaker: "Computer Crime, Cyber Terrorism, and Information Security," presented at the Inaugural Interdisciplinary Conference on Cybercrime hosted by the University of North Carolina, Charlotte, NC, May 15-16, 2008.

Paper Presented: "Exploring the Linkages between al-Qaeda and Southeast Asian Terrorism: Connecting the Dots," Academy of Criminal Justice Sciences Annual Meeting, Seattle, WN, March 15, 2007.

Colloquium Developed: "The Impact of the Turkish Institute for Police Studies – TIPS program on American criminal justice programs; developing a chapter of ASC in Turkey." American Society of Criminology Annual Meeting, Nashville, TN., November 17-20, 2004.

Paper Presented: "Terrorism in the Middle East," Academy of Criminal Justice Sciences Annual Meeting, Las Vegas, NV., March 4-8, 2004.

Paper Presented: "The Turkish Experience with Terrorism," American Society of Criminology Annual Meeting, Denver, CO., November 6-8, 2003.

Paper Presented: "The Development of the Turkish Institute for Police Studies – TIPS," Academy of Criminal Justice Sciences Annual Meeting, Boston, MA., March 4-9, 2003.

Paper Presented: "Hate on the Internet" and "Case Study Turkey: Police in Transition," Academy of Criminal Justice Sciences Annual Meeting, Washington, D.C., March 21-25, 2002.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Invited Speaker: "Christian Identity and Right Wing Militia Groups" presentation delivered at the 23rd Annual National Organization of Black Law Enforcement Executives (NOBLE) Conference, Portland, Oregon, July 1999.

Paper Presented: "Understanding the Police Subculture," Academy of Criminal Justice Sciences Annual Meeting, Orlando, Florida, March 10-15, 1999.

Conference Convenor: "School Safety Conference: Violence in Our Schools." Co-sponsored by the Texas Education Agency, Texas Youth Commission, Texas Juvenile Probation Commission, Texas Association of School Administrators, Dallas Police Department, and the Southwestern Law Enforcement Institute. Dallas, Texas, February 24-26, 1999.

Invited Lecturer: Texas Department of Criminal Justice, Montford Unit in Lubbock, Texas on Hostage Negotiations and Barricade Prisoner Situations, Summer 1998.

Invited Speaker: "Managing for Ethical Behavior within Community Policing Environments" and "Issues Confronting the Analysis of Intelligence Information Relating to International Terrorism." Two different presentations delivered at the 22nd Annual National Organization of Black Law Enforcement Executives (NOBLE) Conference, New Orleans, Louisiana, July 1998.

Co-Host and Invited Lecturer: Community Policing Strategies: Sustaining Citizen Support and Leadership with Dallas Police Department and the Southwestern Law Enforcement Institute, June 18-19, 1998.

Paper Presented: "Core Challenges Facing Community Policing," Academy of Criminal Justice Sciences Annual Meeting, Albuquerque, New Mexico, March 1998.
Paper Presented: "An Evaluation of the Dallas Anti-Gang Initiative," American Society of Criminology Annual Meeting, San Diego, California, November 1997.

Workshop Presented: "Using the Internet in Criminal Justice," Southwestern Association of Criminal Justice Annual Meeting, Corpus Christi, Texas, October 1997.

Invited Speaker: "Core Challenges Facing Community Policing." Co-hosted conference with the Department of Criminal Justice at UNT, the Southwestern Law Enforcement Institute, and the Dallas Police Department a national conference on community policing: Community Policing Strategies. The Westin Galleria, Dallas, Texas, June 1997.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Invited Speaker: "Crime and the Internet." Presented at a conference on "Cyberspace and Law Enforcement: The Future," hosted by the Southwestern Law Enforcement Institute at the INFOMART, Dallas, Texas, February 1997.

Paper Presented: "Police Subculture and Organizational Change: Revisiting Granite," Academy of Criminal Justice Sciences Annual Meeting, Louisville, KY, March 1997.

Paper Presented: "Decision-making in Critical Situations: An Analysis of Waco, Ruby Ridge, and Philadelphia MOVE," Academy of Criminal Justice Sciences Annual Meeting, Las Vegas, NV, March 1996.

Paper Presented: "Ethical Problems in Policing: The Officer as Informant," Academy of Criminal Justice Sciences Annual Meeting, Boston, Massachusetts, April 1995.

Paper Presented: "Technological Issues in Policing: Artificial Intelligence and Expert Systems," American Society of Criminology Annual Meeting, New Orleans, LA, November 1993.

Invited Speaker: "Using GIS as a Crime Analysis Tool in Community Based Policing," International Association of Crime Analyst Annual Conference, Dallas, Texas, June 1993.

Symposium Coordinator: "Information, Technology, and Police Management: The Future," The Society of Police Futurists International Annual Meeting, Baltimore, Maryland, May 3-5, 1993. Paper Presented: "Crime Analysis and GIS: Issues for Community Based Policing."

Invited Speaker: "Technology and Community-Based Policing," Computer Expo 1992, InfoMart, Dallas, Texas, November 1992.

Paper Presented: "Ethical Problems Arising in Community Policing," with Peter Nelligan, South West Association of Criminal Justice Educators Annual Conference (SWACJE). San Antonio, Texas, October 1991.

Invited Speaker: "Computer Crime: Problems for Today and Issues for Tomorrow," First International Conference on the Future of Law Enforcement, FBI Academy, Quantico, Virginia, April 1991.

Invited Speaker: "Pros and Cons of Community Policing: A National Debate," Contemporary Issues Seminar, Southwestern Law Enforcement Institute, Dallas, Texas, March 1991.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Paper Presented: "Problems with Community Policing," with Dennis J. Kenney, Academy of Criminal Justice Sciences (ACJS) Annual Conference, Nashville, Texas, March 1991.

Paper Presented: "The New Police Administrator: The Imperatives of the Information Age," International Association of Chiefs of Police – IACP National Conference, Tulsa, Oklahoma, October 1990.

Paper Presented: "Hackers, Phone Phreakers, and Virus Makers," The International Conference on Computer Viruses, London, England, June 1990.

Pre-Conference Workshop: Computers in Criminal Justice, presented lecture/discussion entitled, "Setting-Up a Criminal Justice Microcomputer Lab: Problems and Solutions," Academy of Criminal Justice Sciences (ACJS) Annual Conference in Denver, Colorado, March 1990.

Paper Presented: "Hacking and Phone Phreaking: A New Form of Criminality," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Denver, Colorado, March 1990.

Paper Presented: "Managing Information in Criminal Justice Agencies," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Washington, D.C., March 1989.

Paper Presented: "Issues in Managing Police Information," South West Association of Criminal Justice Educators (SWACJE) Annual Conference, Corpus Christi, Texas, October 1988.

Paper Presented: "Technology Transfer: America's Achille's Heel?" American Society for Public Administration (ASPA) Annual Conference, Washington, D.C., March 1989.
Paper Presented: "Managing Computer Fraud Investigations," Academy of Criminal Justice Sciences (ACJS) Annual Conference, San Francisco, California, March 1988.

Paper Presented: "Conflict Theory, Inequality and Police-Caused Homicide: An Inner-City Analysis," with Michael Victor, Roundtable Convenor and Organizer: "Issues in Combating Computer Crime," Academy of Criminal Justice Sciences (ACJS) Annual Conference, St. Louis, Missouri, March 1987.

Paper Presented: "Terrorism, Intelligence and U.S. Policy," Western Society of Criminology (WSC) Annual Conference, Las Vegas, Nevada, February 1987.

Invited Lecturer: Responses to Terrorism Conference held at Corpus Christi State University, October 30, 1986.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Paper Presented: "Computer Fraud: The Impact on Criminal Justice Agencies," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Orlando, Florida, April 1986.

Invited Speaker and Panel Chair: "Terrorism in Latin America," First International Academic Conference on Terrorism, Aberdeen, Scotland, April 1986.

Invited Lecturer/Consultant: Minneapolis, (Hennipen County) Chiefs of Police Association – Police Training and Advisory Council – "Computer Applications and Crime Analysis," three day seminar, December 1985.

Paper Presented: "The Impact of Computers on Law Enforcement," American Society of Criminology (ASC) Annual Conference, San Diego, California, November 1985.

Paper Presented and Panel Chair: "Computer Applications in Law Enforcement," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Las Vegas, Nevada, April 1985.

Invited Lecturer: Navajo and Hopi Nations, Seminar on terrorism for 18 police agencies within or bordering the Navajo and Hopi Nations of Arizona and New Mexico, January 1985.

Invited Lecturer: American Society of Industrial Security, Phoenix and Suncoast (Tampa) Chapters, "Security in Higher Education," (March 1985) and "Intelligence Analysis and Terrorism," January 1985.

Invited Guest and Lecturer: "Computer Applications in Small Police Departments," Ninety-First International Association of Chief's of Police Conference, Salt Lake City, Utah, October 1984.

Paper Presented and Panel Chair: "Response to Terrorism: Radical versus Traditional Ideas," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Chicago, Illinois, April 1984.

Invited Lecturer: Florida Institute for Law Enforcement (FILE), St. Petersburg, Florida, "Principles of Police Management and Professionalism," (May 1983), "Police Subcultures," and "Managing Terrorism from a Police Perspective," January 1984.

Paper Presented and Panel Chair: "The Effects of Terrorism on National Security Policy," American Society for Public Administration (ASPA) National Conference, New York, New York, April 1983.

SCHOLARLY PRODUCTIVITY (Continued):

Conference Participation:

Paper Presented: "Extra-Legal Factors Affecting Criminal Justice Outcomes," Academy of Criminal Justice Sciences (ACJS) Annual Conference, San Antonio, Texas, April 1983.

Paper Presented and Panel Chair: "Terrorism and the Role of Local Law Enforcement," American Society for Public Administration, Florida State Conference, St. Petersburg, Florida, April 1983.

Invited Lecturer: International Association of Credit Card Investigators Seminar, "Computer Fraud and Questioned Documents," Tampa, Florida, May 1982.

Paper Presented by Invitation: "Defining Terrorism in El Salvador," International Conference on Terrorism, American Academy of Political and Social Sciences, Philadelphia, Pennsylvania, April 1982.

Paper Presented: "Future Crime Trends in Florida: A Theoretical Perspective," Florida Political Science Association Annual Meeting, Orland, Florida, April 1982.

Paper Presented: "A Theoretical Approach to Police Policy Analysis," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Louisville, Kentucky, April 1982.

Paper Presented and Panel Chair: "ABSCAM – A Case Study," Academy of Criminal Justice Sciences (ACJS) Annual Conference, Philadelphia, Pennsylvania, March 1981.

Invited Lecturer: Investigation and Prosecution of Economic Crime Seminar, U.S. Attorney General's Office, "Computer Crime," Tampa, Florida, 1981.

Invited Lecturer: University of South Florida International Studies Seminar on Terrorism, conducted with Frank Perez, Director of the Office of Combating Terrorism, U.S. Department of State, Tampa, Florida, 1981.

MEMBERSHIP IN PROFESSIONAL ORGANIZATIONS:

Member: **Academy of Criminal Justice Sciences (ACJS)**

Elected to National Chair, Police Section 2000-2003
This was a six year commitment to the organization. The Police Section is the largest section within ACJS composed of over 500 members.

ACJS Program Committee Section Chair
Appointed for the 1986, 1989, 1990, 1997, 1999, 2000, 2008 and up-coming 2011 annual meetings.

Other offices and positions held include:
> Police Section: Awards Nominations Committee (1991-94)
> Committee Member: Nominations and Elections Committee (1989)
> Elected in the 1989 Annual Meeting to the National Steering Committee for the development and implementation of a Police Section within the Academy. Provided slate of officers and developed by-laws.
> Committee Member for ACJS Constitution and By-Laws (1988)

Member: **American Society of Criminology (ASC)**
> Member: Committee on Ethics (2003 to Present)

Member: **International Association of Chief of Police** (IACP)
> Member: Police Administration and Leadership Committee (2008 to Present)
> Member: International and Domestic Terrorism Committee (2001-03)

Member: **American Society for Public Administration (ASPA)**
> Member: Section on Criminal Justice Administration (1986-90)
> Member: International Relations Committee (1987-88).

Member: **American Society for Industrial Security (ASIS)**
> National Committee Member on Computer Security (1986-87)
> National Committee Member on Crime Prevention and Terrorism (1985-86)

Member: **Alpha Phi Sigma – National C.J. Honor Society** (1973-75)

SPECIAL AWARDS, HONORS, AND APPOINTMENTS:

Invited Participant: Police Leadership Forum, U.S. Department of Justices, Office of Community Oriented Police Services hosted by John Jay University, in New York, July 9-10, 2009 and April 28-30, 2010.

Recipient of National Award: *The O.W. Wilson Award* presented by the Academy of Criminal Justice Sciences "in recognition of outstanding contribution to police education, research and practice." Presented at the ACJS Annual Meeting in Cincinnati, Ohio in March 2008.

Invited Keynote Speaker: First Australian Banking Symposium on Money Laundering held in Melbourne, Australia, 2008.

Invited Keynote Speaker: National Conference for Inspector General's of the United States, held in Austin, Texas, April 2007.

Invited Keynote Speaker: First International Asian Banking Symposium on Money Laundering held in Singapore, May 2007.

Primary and lead consultant for U.S. Department of Justice: Funded by Bureau of Justice Administration through the Institute for Intergovernmental Research on Middle East Terrorist Groups in the State and Local Anti-Terrorism Training Program – SLATT (2000 to Present).

Active Consultant: U.S. Departments of State, Homeland Security, Justice, and Treasury, the countries of United Arab Emirates, Kenya, Saipan, Guam, Cambodia, Thailand, Turkey and Northern Cyprus, and other local and state agencies regarding various issues in police administration and international/domestic terrorism (2000-Present).

Founding Member: North Texas Electronic Crimes Task Force (NTEC) sponsored by the U.S. Secret Service (January 2003 to Present).

Deputy Editor: Police Quarterly (2002 to Present)

Board of Editors: Journal of Juvenile Justice and Youth Violence (2000 to Present)

University Award Recipient: University of North Texas Regents' Lecture Award for work on Terrorism and the Middle East, 2003 ($2,500 Award).

Member: "Council of Experts" for the *Institute for the Study of Terrorism and Political Violence*, Oliver "Buck" Revell, President, 725 15th Street, Washington, DC., 1998-2000.

SPECIAL AWARDS, HONORS, AND APPOINTMENTS (Continued):

Teaching Award: "Top Prof" Teaching Award by the Mortar Board Senior Honor Society, University of North Texas, 1997.

Governor's Appointment -- Chair: State of Texas Advisory Committee on Information and Computer Security, appointed through the Department of Information Resources, Governor Ann Richards. Responsible for developing security policies for all state computer centers (1991-93).

Invited Lecturer: Law Enforcement Institute of Texas, Sam Houston State University, seminar on "Matching Structure to Objectives in Community Policing Programs," in Austin, Texas, October 1991.

National Nominee: 1991 and 1990 CASE Professor of the Year Award, Council for Advancement and Support of Education.

University Teaching Award Recipient: 1990 University of Texas Chancellor's Outstanding Teaching Award ($1,500 Award).

Member: Who's Who in the South and Southwest, Marquis Publication, 1984-present.

Member: State of Texas, Governor's Committee for Curriculum Development for the Law Enforcement Management Institute of Texas (LEMIT), 1988.

Editor: Police Computer Review, published by Eastern Kentucky University (1983-88).

Editor: Journal of Contemporary Criminal Justice, published by California State University at Long Beach. Guest editor for volume on Criminal Justice Liability, Spring 1988.

Editor: Information Security Monitor, International magazine published by IBC Technical Services in London. Professional circulation in both Europe and the United States, 1986-1996.

Editor-in-Chief: PoliceNet Magazine, Computer Applications in Criminal Justice, 1983-85.

Member: Smith County Task Force on Computerization, Smith County (Tyler), Texas 1986.

Board of Directors: IMPACT Crisis Team, Victim-Witness Assistance, Flagstaff, Arizona, 1984-85.

SPECIAL AWARDS, HONORS, AND APPOINTMENTS (Continued):

Twelve Portland Police Bureau Commendations:
Citizen's and Chief's Commendations for the apprehension of burglary and robbery suspects, professional handling of hostage situations, aid given to victims, and superior investigation of robbery and homicide cases (1973-1980).

Law Enforcement Assistance Administration Graduate Research Fellowship, 1974.

Michigan State University Graduate Teaching Assistantship, 1973.

OTHER AREAS OF INTEREST AND EXPERTISE

Numerous National and Local Media Presentations

Federal and State Qualified Expert Witness on Police Policies, Practices and Procedures (Use of Force, Pursuit Driving, Internal Affairs Investigations, Officer-Involved Critical Incidents)

Accomplished Federal Grant Report Writer

Speak, Read and Write Spanish

Open Water Scuba Diver Instructor (PADI #166430)

Open Water Sailor: Keelboat Certified (ASA 2010002288)

REFERENCES AVAILABLE UPON REQUEST